

A. SANTHOSH MATHEW

Curriculum Vitae

PERSONAL DETAILS

Born: February 1961
Citizenship: Indian National
Email: asmathew@ias.gov.in

PROFILE

Santhosh Mathew is a political economist with extensive experience as a civil servant within the Indian Administrative Service. With a DPhil in Development Studies from IDS, Sussex, and an MA in Economics from the Delhi School of Economics, he combines teaching and research with his assignments in the civil service. He has previously Professor of Social Management at India's civil service college in Mussoorie (1994-2000) and was Country Director (2000-03) of the Leadership for Environment and Development (LEAD) program in India. He is currently Joint Secretary (IT & Skills) at the Ministry of Rural Development, Government of India.

EDUCATION

D. Phil.	IDS, University of Sussex, Development Studies (Governance) (http://www.ids.ac.uk)	2011
M. Sc.	University of Sussex, Social Research Methods (with distinction) (http://www.sussex.ac.uk)	2007
M. A.	Delhi School of Economics, University of Delhi, Economics (http://www.econdse.org/)	1984
B. A.	Loyola College, Chennai, Economics (http://loyolacollege.edu/)	1981

TITLE OF DOCTORAL THESIS:

State Incapacity by Design: *Unused Grants, Poverty and Electoral Success in Bihar*

FELLOWSHIPS, GRANTS AND AWARDS

2011	Improving Delivery of Public Employment: An Impact Evaluation for 3ie along with Abhijit Banerjee, Clement Imbert, Esther Duflo and Rohini Pande.
2010-12	Several grants from the World Bank-DFID trust fund for reforming public service delivery and financial management in Bihar.
2008	ECMSAS 2008 Bursary and IDS conference grant to present a paper at the 20th European Conference on Modern South Asian Studies at the University of Manchester.
2007	Centre for the Future State, IDS, funding to attend the University of Essex

- Summer School in Social Science Data Analysis
- 2006 Government of India fellowship, 'partial funding for foreign study' scheme to pursue an MSc at the University of Sussex.
- 1997- 99 Leadership for Environment and Development (LEAD) Fellowship (two years part-time)
- 1997 Sustainability on the Ground: Case Study of Costa Rica, San Jose
- 1998 Economies in Transition, Moscow
- 1999 Advancing Sustainable Development in the 21st century, University of New Hampshire
- 1999 United Nations, CSD-7, New York
- 1992-93 Action Aid, to prepare a drought proofing action plan for Palamau district, Bihar (now Jharkhand).
- 1982 Sri Ram Fellowship, Delhi School of Economics, University of Delhi, for a research project on the impact of mechanisation on the fisheries sector in Kerala, India.
- 1981 - 1983 All India Post Graduate Scholarship - (University Grants Commission) to pursue an MA in Economics at the Delhi School of Economics, University of Delhi.

EMPLOYMENT

Academic Positions

- 2008 Course Tutor, MA Governance and Development
IDS, University of Sussex
Course: Public Management and Organisational Development
- 2007 Course Tutor, MA Governance and Development
IDS, University of Sussex
Course: Public Management and Organisational Development
Course: Governance, Politics and Development
- 2004 Course Tutor, MA Governance and Development
IDS, University of Sussex
Course: Empowering Society
- 2000-2003 National Academic Director, India, Leadership for Environment and Development (LEAD) (www.lead.org)
- Sessions at following international training programs for LEAD*
- 2001 Sustainable Community Development, Lahore
- 2001 Disintegration or Integration: The sustainability of Societies in Transition, Moscow
- 2002 Nature conservation in Okinawa and Environmental GIS, Keio University
- 2002 Our future with (out) water? The sustainable management of common pool resources, University of Guadalajara, Mexico

2003	Sustainable Development Case Studies: Cross Border Resource Flow and Management in Greater Mekong Sub-region & Megacities and Rural Community Development in Thailand
2003	Crossing Water Thresholds: Future Challenges of Managing a Threatened Global Resource, University of Guadalajara, Mexico
1994 – 2000	Professor, Social Management, LBS National Academy of Administration, Mussoorie (http://www.lbsnaa.gov.in)
1995 - 2000	Member - Secretary, Academic Council
1995 - 1998	Coordinator - LBS NAA Computer Centre
1995 - 2000	Editor - LBS NAA Annual Report
1995	Associate Co-ordinator, Workshop on Children in India
1995	Associate Director, IAS Professional Course (Phase-1)
1995	Associate Director, 61 st Civil Service Foundation Course
1996 - 1999	Coordinator, Economics Department
1996	Associate Director, IAS Professional Course (Phase-1)
1996	Associate Director, 72 nd Induction Training Program for IAS officers Promoted and on the Select List
1996	Director, 62 nd Civil Service Foundation Course
1996	Co-Coordinator, IDS-LBSNAA workshop on Public Management and Poverty Reduction in a Market Economy: Lessons from India
1996	Co-Director Course on 'The Civil Service System in India' for Civil Servants from the People's Republic of China
1997	Associate Director, 63 rd Foundation Course
1997	Co-Director, IDS-LBSNAA Course on Public Management and Poverty Reduction in a Market Economy Sessions at: - IDS, Sussex - LBSNAA, Mussoorie - INTAN, Kuala Lumpur - Civil Service College, Singapore
1997	Associate -Coordinator, Retreat on Administration in India: Past, Present and Future for ICS and IAS officers who served on or before 1948
1997	Associate Director, Training Program for IAS officers on Liberalisation and Its Impact on Public Administration in India
1998	Course Director, Bureaucracy: Options for the new Millennium (IAS officers 6-9 years)
1998	Co-Director, IDS-LBSNAA Course on Public Management and Poverty Reduction in a Market Economy Sessions at: - IDS, Sussex - LBSNAA, Mussoorie - INTAN, Kuala Lumpur - Civil Service College, Singapore
2000	Director, 82 nd Induction Training Program for IAS officers Promoted and on the Select List
2000	Associate Director, IAS Professional Course (Phase-1)

Government Positions

Currently	Joint Secretary, Ministry of Rural Development, Government of India
2013	Principal Secretary, Government of Bihar, Dept. of Social Welfare
2012	Principal Secretary, Government of Bihar, Dept. of Labour Resources

- 2010 - 2012 Principal Secretary, Government of Bihar, Dept. of Rural Development
- 2009 Secretary, Government of Bihar, Dept. of Finance
- 2009 Executive Director, State Health Society and State Aids Control Society
- 2004 Secretary, Government of Bihar, Dept. of Elementary & Adult Education
- 2004 State Project Director, National Mission for Universalising Elementary Education & CEO Bihar Education Project Council (BEPC)
- 2003 – 2004 Registrar, Cooperative Societies, Government of Bihar
- 1987 - 1994 Senior positions with Government of Bihar such as District Collector, Sub Divisional Magistrate and C.E.O. of public sector companies

NGO Positions

- 2000 - 2003 Executive Director, LEAD India, New Delhi

2000 - 2003 National Program Director, Lead Program in India.
2000 - 2003 National Academic Director, Lead Program in India.

Founded in 1991 as an initiative of the Rockefeller Foundation, Leadership for Environment and Development (LEAD) is a not for profit focused on leadership and sustainable development (www.lead.org). It supports a network of over 2400 Fellows from over 70 countries who are graduates of LEAD's Fellows Training Programme. Lead fellows are senior government officials, business executives, academics, NGO directors, educationalists and media professionals.

PUBLICATIONS

Books

- 2002 Rio, Johannesburg and Beyond: India's Progress in Sustainable Development (LEAD India), Hyderabad: Orient Longman, (with a foreword by Kofi Annan).
- 2000 Economic Reforms and Poverty Reduction (co-edited with Mark Robinson), New Delhi: Vikas Publishing House.
- 1995 Corruption, Transparency and Social Audit: Readings on Right to Information, Mussoorie: LBS National Academy of Administration

Papers and Book Chapters

- 2016 Doing More with Less: Developing JAM+ to Reform Public Finance Management in India (with Dwijo Goswami), Economic and Political Weekly Vol 51, Issue No. 17, 23 April 2016, pp – 110-118 (<http://www.epw.in/journal/2016/17/special-articles/doing-more-less.html#sthash.3Y9Cf1MD.dpuf>)
- 2016 Modernizing government payment systems to deinstitutionalize corruption – Outlook, April 11, 2016, pp 60-61.

- 2015 The Purposeful Destruction of State Capacity in Bihar, India (with Mick Moore) in - Governance in South, Southeast and East Asia Eds - Jamil, Ishtiaq, Aminuzzaman, Salahuddin M., Haque, Sk. Tawfique M. Volume 15 of Public Administration, Governance and Globalization: Springer 2015 (<https://books.google.co.uk/books?isbn=3319152181>)
- 2015 “Can e-governance reduce capture of public programmes? Experimental evidence from India’s employment guarantee scheme in Bihar” 3ie Impact Evaluation Report -31. Abhijit Banerjee, Esther Duflo, Clement Imbert, Santhosh Mathew, Rohini Pande (http://www.3ieimpact.org/media/filer_public/2015/07/28/ie_31- can_e-governance_reduce_capture_of_public_works_programme.pdf)
- 2014 “Can e-governance reduce capture of public programmes? Experimental evidence from a financial reform of India’s employment guarantee”, Abhijit Banerjee, Esther Duflo, Clement Imbert, Santhosh Mathew, Rohini Pande (<http://economics.mit.edu/files/10565>)
- 2012 “Doing More with Less: Reforming Centrally Sponsored Schemes in India” (with R. Subramaniam), New Delhi, India.
- 2012 Promoting accountable, accessible and transparent governance in India, Bihar State Information Commission, Patna, India
- 2011 “State Incapacity by Design: Understanding the Bihar Story” (with Mick Moore), IDS Working Paper 366 (<http://www.ids.ac.uk/files/dmfile/Wp366.pdf>).
- 2008 “Bihar as Ordinary: Why Planning has failed the Poor in India”, 20th European Conference on Modern South Asian Studies (ECMSAS), University of Manchester.
- 2003 “Information infrastructure on the wrong side of the digital divide-What developing countries can do”. GLOBAL FORUM III on fighting corruption, Seoul
- 2003 “Delhi takes stock of right to information”, Grassroots, Vol. 4 (1), Jan 2003 [Journal of the Press Institute of India]
- 1999 “Nagaland: Issues in governance”. (with Ravi Duggal and Raj Verma), Economic and Political Weekly Vol XXXIV (50) 11-17 December pp – 3498 - 3501
- 1998 “Enhancing the effectiveness of MORAE Programs: A concept paper”, Ministry of Rural Areas and Employment, Government of India (with Tushar Shah, Meera Kaul Shah and Anil Shah).
- 1995 “Kabbalnala, Relegaon Siddhi and Pani Panchayat: A Revisit”, The Administrator Vol. XL (2) , pp – 213 – 224.
- 1987 “Development Policy - Lessons from Kerala’s Fisheries Sector”. The Administrator, Vol. XXXII (4)

PROFESSIONAL SERVICES

- 2015 Judge at PolicyHack by Evidence for Policy Design (EPoD) at Harvard University and Institute for Financial Management and Research (IFMR) (<http://www.ksg.harvard.edu/news-events/news/press-releases/epod-hackathon-india>)
- 2012 Member, Dr. Mihir Shah Committee on redesigning India's National Employment Guarantee Scheme, Ministry of Rural Development, Government of India, New Delhi, India.
- 2011 Member, 12th Five Year Plan Working Committee on Rural Housing, Planning Commission of India, New Delhi, India.
- 2006 Advisor, Expert Group on restructuring Centrally Sponsored Schemes in India, Planning Commission of India, New Delhi, India.
- 2003 Chair, national NGO consultations in New Delhi on Asian Development Bank's proposed environmental policy document.
- 2001 Leader, Expediting Mission for International Fund for Agricultural Development [IFAD], Rome for their 'Tribal Development Project' for two states in India.
- 1999 Member Secretary, National Consultative Committee on water, Council for the advancement of people's action and rural technologies [CAPART], Government of India, New Delhi, India.
- 1998-1999 Governing Board, National Society for Promotion of Development Administration, Research & Training, LBS National Academy of Administration, Mussoorie, India.
- 1998 Leader of the team set up to develop a framework for collaboration between Government of India and DFID on rural development projects, New Delhi, India.
- 1997 Inception phase monitoring mission for the Indo- Canadian Environment Facility (ICEF) for their project titled "Management of Environmental Resources by Communities" (MERC).
- 1996 Drafted the national guidelines for watershed development to oversee Council for the advancement of people's action and rural technologies (CAPART) funding to NGO's for projects on watershed development.
- 1995 Member of the joint DANIDA-GOI mission to evaluate the watershed development programs in the State of Karnataka, India.

SELECTED PRESENTATIONS

- 2016 Bang for the Buck: Maximising India's Public Sector Outcomes – Talks at Institute of Development Studies at University of Sussex, Blavatnik School of Government at Oxford University & Kings College London (<http://www.bsg.ox.ac.uk/events/Maximizing-Indias-Public-Spending->

Outcomes).

- 2015 Delivering Effective Development: The value of synthesised evidence –3ie Delhi seminar at India Evaluation Week (<http://www.3ieimpact.org/en/events/3ie-delhi-seminars/3ie-delhi-seminars-2015/delivering-effective-development/>)
- 2015 Impact Evaluations: are they ready to tackle development problems? Delhi Evidence Week 2015 (<http://www.3ieimpact.org/en/events/3ie-conferences-and-workshops/3ie-delhi-evidence-week-2015/>)
- 2012 State Incapacity by Design: Lessons from Bihar – Talks at Kings College London, University of Manchester and Institute of Development Studies at University of Sussex.
- 2012 “De-risking housing finance for the rural poor”, at National Workshop on Rural Housing, National Housing Bank, Bangalore, India.
- 2012 “Promoting accountable, accessible and transparent governance in India” at the international conference on “Six years of RTI: The Road Ahead” jointly organised by the Bihar State Information Commission and the World Bank, Patna, India.
- 2010 “State Incapacity by Design - Unused Grants, Poverty and Electoral Success in Bihar”, at the conference, The Politics of Poverty: Elites, Citizens and States - Key policy lessons from DFID-funded research, National School of Government, Sunningdale Park, UK.
- 2009 “The challenges of service delivery in areas of weak capacity, low expectation and violence: Lessons from Bihar” at the DFID Asia Governance and Conflict Advisers Retreat, Kathmandu, Nepal.
- 2007 “Sustainable Poverty Reduction, Market Failure and Multi Stake Holder Processes”, Key note address on the occasion of the 21st anniversary of Both ENDS, Amsterdam, Netherlands.
- 2006 “The Politics of Service Delivery in Democracies and Better Access for the Poor: What can Governments and Donors do”, at the workshop organised by the Expert Group on Development Issues (EGDI) secretariat, Ministry for Foreign Affairs, Stockholm, Sweden.
- 2005 “The sustainability challenge: opportunities in practice” at LEAD Europe cohort 11 training session, Imperial College, Wye campus, UK.
- 2003 “Information infrastructure on the wrong side of the digital divide-What developing countries can do”. GLOBAL FORUM III on fighting corruption, Seoul, South Korea.
- 2002 “Systems thinking for sustainable development”, at the World Summit on Sustainable Development (WSSD), Johannesburg, S. Africa.
- 1997 “Reforming district administration in India”, at the Conference of District Collectors and District Police Chiefs, SVP National Police Academy, Hyderabad, India.
- 1996 “Promoting Livelihoods for the Rural Poor in India”, at the University of Portsmouth, Portsmouth, UK

1996 "Working with district administration in India", at the DFID India HQ, New Delhi, India.

SELECTED TRAINING

- 2014 IAS Phase V training program – LBSNAA, Mussoorie.
- 2007 Pooled Cross Section Time Series Analysis in the Social Sciences using STATA & Mathematics for Social Scientists, University of Essex Summer School, Colchester, UK (two weeks).
- 2007 Applied Research Methods and Write Shop, Centre for the Future State, IDS, University of Sussex, Brighton, UK (two weeks).
- 2002 Training of Trainers on Systems Thinking & Team Building, University of New Hampshire, Durham, USA (9 days).
- 2001 -2002 Certificate course on Improving Training Quality [ITQ], through interactive learning techniques and distance mentoring, World Bank Institute & Asian Institute of Technology, Bangkok, Thailand and Penag, Malaysia (two years part-time).
- 1996 Multi-Level Modelling, University of Portsmouth, Portsmouth, UK (three weeks).