

K4D Health Systems Strengthening Learning Journey

Session 7: How does global health architecture strengthen country health systems?

Why this session now

Health systems in low-income countries face major challenges. ODA and domestic resources are already inadequate and not optimally used. The COVID-19 pandemic has added to the stresses of health systems (disproportionately affecting the most vulnerable populations) to both protect global health security and maintain and expand essential services to achieve Universal Health Coverage. The need to ensure international investments and support provide maximum impact has never been more needed.

Using a health systems strengthening (HSS) lens this session will look at the global health architecture (i.e. the ecosystem of multilaterals (UN agencies), Global Health Initiatives (GHIs) and Foundations) and what role it plays – and can potentially better play - in responding to the challenges to build strong, resilient and equitable systems at country level that enable all people to live healthier lives. The session will consider why HSS is difficult, complex and often elusive, and it will explore how different global health initiatives are addressing the challenges of supporting HSS in different contexts, their successes and limitations.

About the session

This session is designed to meet the needs of health advisers and those from the wider health network and from other cadres with an interest in health.

Learning objectives

1. To better appreciate how different actors in the global health architecture support HSS, based on their core mandates, aims and financing mechanisms and the complexity involved.
2. To better appreciate how different health partners work in and support HSS in countries including through both formal and informal structures.

Supporting Resources

Essential

1. Schäferhoff M, Suzuki E, Angelides P, Hoffman S. *Rethinking the Global Health System*. Chatham House, Centre on Global Health Security, Research Paper: Sept 2015
https://www.chathamhouse.org/sites/default/files/field/field_document/20150923GlobalHealthArchitectureSchaferhoffSuzukiAngelidesHoffman.pdf
2. Hanefeld J. *The Global Fund to Fight AIDS, Tuberculosis and Malaria: 10 years on*. Clin Med (London) 2014 Feb; 14(1): 54–57. doi: 10.7861/clinmedicine.14-1-54.
<https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5873622/>
3. Witter S, Palmer N, Balabanova D, Mounier-Jack S, Martineau T, Klicpera A, Jensen C, Pugliese Garcia M, and Gilson L. *Evidence review of what works for health systems strengthening, where and when?* Prepared by the ReBUILD and ReSYST research consortia for DFID, February 2019.
<https://www.rebuildconsortium.com/media/1696/hss-review-15-08-19-final.pdf>

Note: this links to the first activity of this *K4D Learning Journey on Health Systems Strengthening* where you can find a short interview (approx. 9 mins) with lead author Sophie Witter where she outlines the key findings from this evidence review commissioned by DFID and a recording of the presentations (approx. 28 minutes) given by authors Sophie Witter, Dina Balabanova and Sandra Mounier-Jack at a DFID lunch and learn reflecting on the process of undertaking this evidence review and findings.

4. Chee G, Pielemeier N, Lion A, Connor C. Why differentiating between health system support and health system strengthening is needed. *Int J Health Plann Manage*. 2013;28(1):85-94. doi:10.1002/hpm.2122 <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3617455/>

Optional

Cometto D, Ooms G, Starrs A, *et al*. Towards a global fund for the health MDGs. *Lancet* 2009; Vol 374, Issue 9696: p1146. <https://www.thelancet.com/action/showPdf?pii=S0140-6736%2809%2961740-2>

World Health Organization 2019, *Stronger Collaboration, Better Health: The Global Action Plan for Healthy Lives and Well-being for All*. <https://www.who.int/publications/i/item/9789241516433>

Note: Read only the Executive Summary in above link, or skim the brochure here:
<https://www.who.int/docs/default-source/documents/global-action-plan-brochure.pdf>

Gavi, *the Global Financing Facility and the Global Fund in the Global Health Architecture*.
https://www.csogffhub.org/wp-content/uploads/2019/09/Global-Health-Architecture_Gavi-GFF-GF.pdf

Clinton C, Sridhar D. Who pays for international cooperation in global health? A comparative analysis of WHO, the World Bank, the Global Fund to fight AIDS, TB and Malaria and Gavi, the Vaccine Alliance. *Health Policy* 2017; Vol 390, Issue 10091: p324-332.
[https://www.thelancet.com/journals/lancet/article/PIIS0140-6736\(16\)32402-3/fulltext](https://www.thelancet.com/journals/lancet/article/PIIS0140-6736(16)32402-3/fulltext)

World Health Organization 2020. *ACT-Accelerator Investment Case*.
<https://www.who.int/publications/m/item/act-accelerator-investment-case>

Igoe, M and Chadwick, V. 13 April 2020. After the pandemic how will COVID-19 transform health and development. Devex. <https://www.devex.com/news/after-the-pandemic-how-will-covid-19-transform-global-health-and-development-96936>

Lisk, F and Sehovic, AB. Rethinking Global Health Governance in a Changing World Order for Achieving Sustainable Development: The Role and Potential of the 'Rising Powers'. *Fudan Journal of the Humanities and Social Sciences* (2020) 13:45-65
<https://link.springer.com/content/pdf/10.1007/s40647-018-00250-2.pdf>

Sridhar, D, Winters J and Strong E. World Bank's financing, priorities and lending structures for global health. *BMJ* 2017 – click link for full ref.
<https://www.bmj.com/content/bmj/358/bmj.j3339.full.pdf>

Gostin, LO, Moon, S, Meier BM. Reimagining Global Health Governance in the Age of COVID-19. *AJPH* Nov 2020, Vol 110, no 11, pps 1615-1619
<https://ajph.aphapublications.org/doi/pdf/10.2105/AJPH.2020.305933>

Glassman, A and Smitham, E. Financing for Global Health Security and Pandemic Preparedness: Taking Stock and What's Next. Center for Global Development. 8 March 2021.

<https://www.cgdev.org/blog/financing-global-health-security-and-pandemic-preparedness-taking-stock-whats-next>

Technical Review Panel: *Report on RSSH Investments in the 2017-2019 Funding Cycle*, The Global Fund, Geneva, October 2018

https://www.theglobalfund.org/media/8093/trp_rssh2017-2019fundingcycle_report_en.pdf

Adam T, and de Savigny D, Systems thinking for strengthening health systems in LMICs: need for a paradigm shift, *Health Policy and Planning*, Volume 27, Issue suppl_4, October 2012, Pages iv1–iv3.

<https://doi.org/10.1093/heapol/czs084>

The **Disease Control Priorities 3rd edition** (and previously the 2nd edition) summarise evidence on systems (and beyond).

Watkins D, Jamison DT, Mills A, Atun R, Danforth K, *et. al.* “*Universal Health Coverage and Essential Packages of Care*”. In: *Disease Control Priorities (third edition): Volume 9, Disease Control Priorities*, edited by DT Jamison, H Gelband, S Horton, P Jha, R Laxminarayan, C N Mock, R Nugent. Washington, DC: World Bank. 2018. The relevant section is here:

<http://dcp-3.org/chapter/2551/essential-universal-health-coverage>

The relevant second edition chapter for the very keen:

Mills A, Rasheed F, and Tollman S. Chapter 3: Strengthening Health Systems, *Disease Control Priorities in Developing Countries*, World Bank and Oxford University Press, 2nd edition. 2006

<https://www.ncbi.nlm.nih.gov/books/NBK11747/>

Session providers

This session will be delivered and facilitated by **Dr Allison Beattie**, Independent Consultant and **Dr Carole Presern**, Professor of the Practice of Global Health Policy, London School of Hygiene and Tropical Medicine.

A panel of representatives from Global Health Institutes will join the session.